

# Segmentation & Innovation

REGIONAL DEVELOPMENT  
AGENCY OF ARAGON

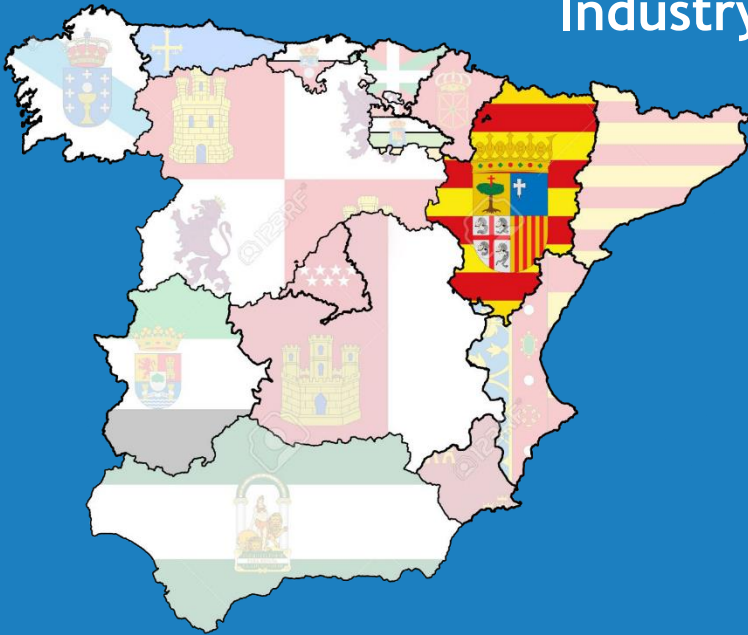
Joaquín Crespo

A photograph of a group of people in a meeting, overlaid with a blue tint. The word "Aragon" is centered in white text. The image shows several individuals, including a man in a suit and glasses on the left, and several women, some wearing lanyards, engaged in conversation around a table with glasses of water.

# Aragon

# Aragon - Spain

- Population: 1,3 million people.
- GDP (2017): 26.328 €.
- GDP: Services (58%), Industry (18%).



Aragón has one of the lowest population density in Europe.

- 47.720 Km2 (9,5% part of the national total)
- 1.346.293 inhabitants (2,85 % part of the national total)
- Population Density: 27,80 inhab./km2
- Spain: 82,68 inhab./ km2
- Europe (EU25): 117,25 inhab./ km2
- 95% of the territory is “fragile and hardly structured” rural zones
- More than half of the population lives in Zaragoza and its metropolitan area.



# Regional Development Agency of Aragon

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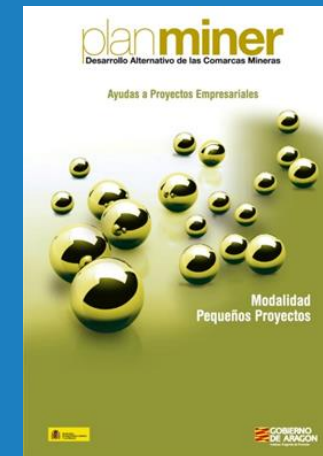


Main objective is to promote territorial development, improve competitiveness and increase economic productivity



## 4 operational departments:

- Business unit
- Entrepreneurship unit
- Economic promotion unit
- Infrastructures and innovation unit







# Best Practice: Surveys

Customer satisfaction and loyalty is the best way to know the impact of our actions  
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Customer segmentation through two variables Satisfaction (high and low) and Loyalty (high and low), allows improving cross-selling of services.

- IAF carries out surveys on all the activities that it performs (seminars, conferences, , grants, support programmes, etc.,
- 100% of customers are surveyed
- An analysis of the surveys is carried out at the global level, by programme, by action, and by geographical distribution of the client.
- In addition, once a year a telephone survey is carried out on a sample of clients with an external company.

Customer groups based on loyalty helps to identify specific problems and improve your work

# Innovation support in Aragon



## Access to capital

- Micro-credits for implementation of agri-food initiatives (agri-food entrepreneurship program) and social initiatives (Social Entrepreneurship Program)
- Grants for entrepreneurs and new companies

## Technology-oriented support

- Aids for innovation projects qualified with the “seal of excellence” in phase 1 of call SME Instrument (H2020), which do not have budget.
- Plan Franchises. It aims to promote the creation of new franchisors and consolidate and expand the existing ones.
- Plan of Excellence. It promotes the use of tools and management models in order to increase competitiveness of SMEs (EFQM), with training, benchmarking, certificates, prizes,..

## Market development support

- PAE - Entrepreneurs Information Point. It aims to give information about how to create a new company, sources of funding...
- Net ARCE (33 incubators) that gives advisory services.
- Presentation of project proposals to international calls for innovation - Clusters
- Net ARCE (33 incubators) - Infrastructures with offices, coworking areas, industrial spaces,...
- International events, congresses, working groups, ...
- Recognition (prizes, seals, virtual club,...)

# Present - Future



evidence base



# Thank you very much for your attention

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